

Progress on Operation Phakisa Projects: Existing Facilities  
5-year annual Cash flows

**TOTAL CASHFLOW FOR THE NEXT 5 YEARS = R 2,169bn**

**36 PROJECTS**

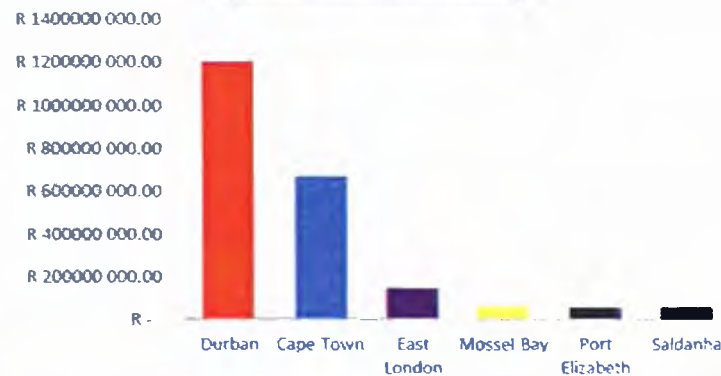
**Annual Cash Flows**



Year 1: 2015/16	R 264 168 125.34
Year 2: 2016/17	R 276 488 790.98
Year 3: 2017/18	R 861 528 692.86
Year 4: 2018/19	R 803 628 273.00
Year 5: 2019/20	R 198 000 000.00
Year 6: 2020/2021	R 30 000 000.00

**TOTAL =R 2 433 813 882**

**Cash Flows per Port**



Cash flows Port from Year 2	
Durban	R 1 197 683 397.85
Cape Town	R 671 580 520.00
East London	R 141 658 188.99
Mossel Bay	R 60 800 000.00
Port Elizabeth	R 49 350 000.00
Saldanha	R 48 573 650.00

# Phakisa

	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Aug-17
Phakisa / Saldanha / OSSB-MPT Procurement	Nov-15	Dec-15	Jan-16	Feb-16	Mar-16	Apr-16	May-16	Jun-16	Jul-16	Aug-16	Sep-16	Oct-16	Nov-16	Dec-16	Jan-17	Feb-17	Mar-17	Aug-17
Submission of Business Case / Draft RfP	[Green bar]																	
Comments received by Transnet Exco	[Green bar]																	
Approval by Transnet Exco	[Green bar]																	
Issue of RfP to market	[Green bar]																	
Start of communication to local community	[Green bar]																	
Briefing session to potential bidders - site visit	[Green bar]																	
Bidding process [4.5 months]	[Green bar]																	
Clarification window	[Green bar]																	
Transnet / Transnet to respond to clarifications	[Green bar]																	
Bid submission date	[Green bar]																	
Clarification of bid	[Green bar]																	
Recommendation for preferred bidder (PB)	[Green bar]																	
Negotiations with PB - to become TPO	[Green bar]																	
Signing Date	[Green bar]																	
Start of Concession	[Green bar]																	